



Our mission:
your health

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Our mission: your health

2025 Community Impact Report

Delta Dental is elevating oral health as a critical component of whole-person care to build healthier communities nationwide. As the nation's largest oral health philanthropist, we have invested \$2.4 billion over the past 16 years to expand access, improve outcomes, and deliver lasting impact.



24 million
lives impacted



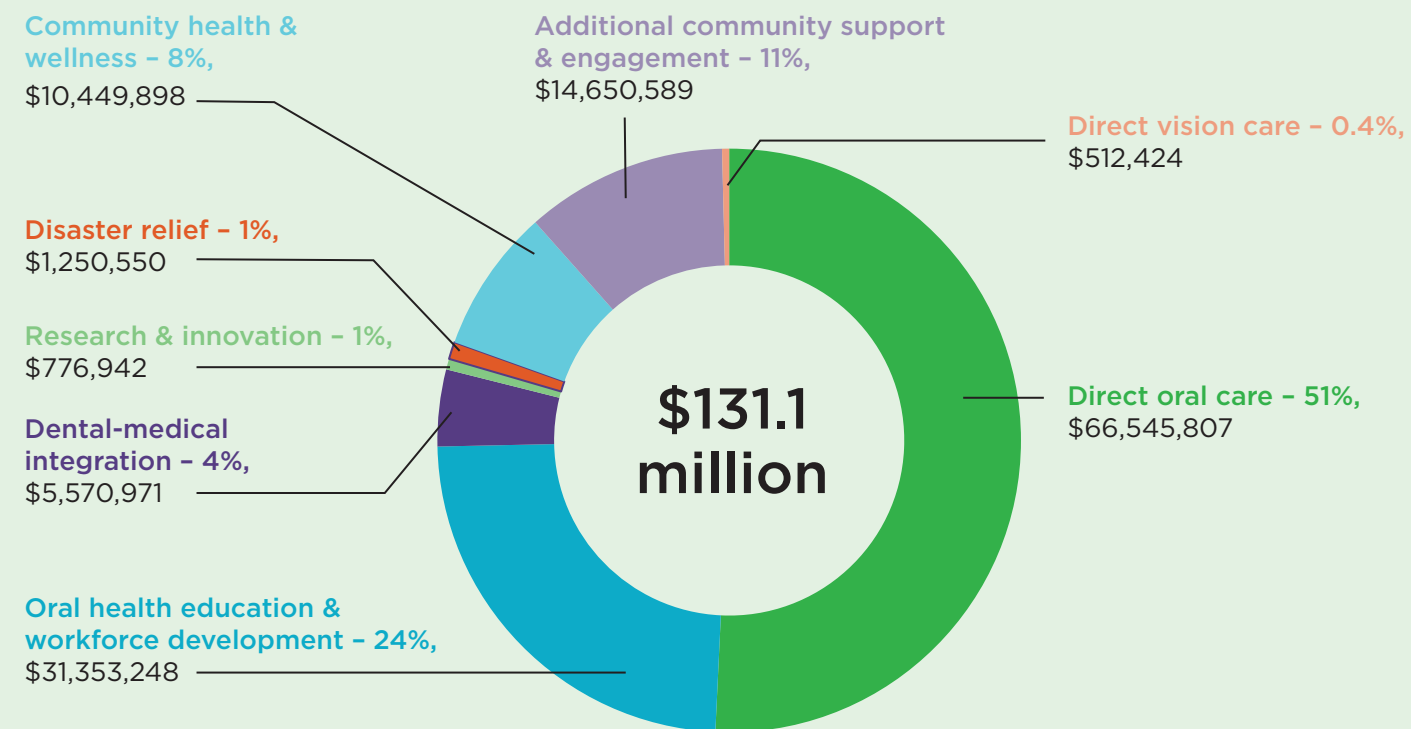
\$131 million
invested



\$66 million
invested in direct oral care

Advancing oral health in our communities

Delta Dental companies and their foundations are investing in oral and overall health across all 50 states, Washington, D.C., and Puerto Rico.



2025 by the numbers



5.9 million
individuals supported through oral health education



1.5 million
free or low-cost dental screenings or exams



1 million
oral health kits distributed



176,337
students treated through school-based sealant programs



\$15.3 million
invested in medical and/or dental clinics



\$2.2 million
invested in scholarships distributed to aspiring dental professionals



\$22.7 million
invested in initiatives to support the dental workforce



\$38.4 million
invested in capital investments in clinics and colleges/universities



38,157
volunteer hours dedicated to community service



Investing in healthier communities is a key part of how Delta Dental brings its mission to life. In 2025, we invested more than \$131 million to expand access to care, strengthen the oral health workforce, and advance more connected, whole-person models of care.

Across the country, these efforts are helping to reshape care delivery, bringing services into communities, integrating dental and medical care, and creating new pathways to the profession. Together with our partners, we're building a more accessible, effective system of care that reaches people at every stage of life."

- James W. Hutchison, President & CEO, Delta Dental Plans Association



Oral health is an integral part of overall health, and Delta Dental is leading the effort to help more people achieve better health outcomes.

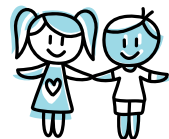
With our national reach and deep community connections, we are converting opportunities into action. In 2025, Delta Dental's community impact work reached more than 24 million people nationwide, expanding access to oral health care and improving health outcomes for populations that often face the greatest barriers to care—including children and adolescents, older adults and seniors, veterans, and individuals with disabilities—while strengthening the future oral health workforce and advancing dental-medical integration.



“

Timely access to preventive and restorative dental care is fundamental to pediatric health, yet it remains out of reach for many families in underserved communities. The Molar Express strengthens the health care safety net by providing mobile, community-based dental services where they are most needed. Funding support has enabled the program’s continuity and clinical stability during periods of uncertainty, and we are deeply grateful for Delta Dental of Rhode Island’s investment in children’s oral and overall health.”

- Christopher Mansfield, Comprehensive Community Action Program



\$25 million

invested in children’s and adolescents’ oral health



\$3.3 million

invested in oral health education programs for children

Delta Dental is creating strong foundations for children’s lifelong oral health and well-being.

Tooth decay remains the most common chronic disease among young people,¹ affecting nearly half of U.S. children and adolescents ages 2–19,² and contributes to pain, missed school, and long-term health challenges.

Delta Dental is bringing care to children where they live and learn. In 2025, Delta Dental companies and their foundations delivered preventive services through 700 programs spanning schools, mobile dental clinics, and community partnerships, reaching more than 10 million children and adolescents nationwide.

These efforts help children build healthy habits early, feel more comfortable during treatment, and access the support and services they need.

School-based oral health programs delivering care and education directly to students

Delta Dental of Wisconsin Foundation supported **Seal-A-Smile**, a school-based dental sealant program that delivers preventive services to students across the state, providing a quick, easy, and painless way to prevent cavities while reducing time away from the classroom. In 2025 alone, more than 85,000 children received critical preventive care, helping prevent oral health issues before they start.

Delta Dental of Arkansas Foundation’s Super Smiles at School Mini Grants program supported oral health education and treatment at early childhood centers and K-12 schools reaching more than 10,000 children.

The **Delta Dental Foundation** awarded **Smiles for Kids** grants in North Carolina to support dental education initiatives and programs that promote children’s oral health, with a particular focus on underserved communities. Approximately 40,000 students were directly impacted, gaining access to oral health care and education.

The **Hawaii Dental Service Foundation** continued its **Seal Away Decay** initiative in partnership with Hawaii Keiki, providing no-cost oral health screenings, education, and dental sealants in high-need schools statewide. During the 2024–2025 school year, the program reached 89 elementary schools, screened more than 2,000 students, sealed over 4,500 teeth, and identified 124 children who needed immediate dental care.

Delta Dental of South Dakota Foundation strengthened school-based and community oral health programs across the state through a mobile dental truck and reservation-based sealant programs. In 2025, these efforts served approximately 3,300 children and provided classroom oral health education to nearly 12,000 students, with grant funding further expanding services in schools statewide.

Expanding access through mobile and community-based care

Delta Dental of Rhode Island provided grant funding to support the **Molar Express**, a state-of-the-art 40-foot mobile dental clinic that delivers care to nearly 2,000 children in both rural and urban communities. In collaboration with several Rhode Island health and human service organizations, the Molar Express—a Ronald McDonald Care Mobile—provides care directly where children already learn and gather, which helps reduce barriers such as transportation, missed school time, and provider availability.

Delta Dental of Iowa Foundation funded **Vision to Learn** and its mobile clinics, providing free eye exams and glasses to children in low-income urban and rural communities directly at their schools. This continued support has helped provide thousands of children each year with the vision care they need to succeed.

Delta Dental of Illinois Foundation supported the expansion of pediatric oral health services in Peoria County through a \$418,000 investment in **OSF HealthCare**. In 2025, services launched at the newly



constructed Peoria City/County Health Department building, establishing a long-term, community based solution to better serve children with special needs, complex medical conditions, and those facing barriers to accessing dental care.

Building lifelong habits through education and early prevention initiatives

Delta Dental of Kentucky Foundation continued its **Smile Champions Program**, a completely free initiative that provides high-quality mouthguards to athletic programs statewide. Mouthguards play a critical role in protecting teeth and preventing traumatic dental injuries. In 2025, over 80,000 mouthguards were distributed, representing over \$1.6 million in value to Kentucky students.

Delta Dental of Puerto Rico, Inc. supported community schools through oral health education led by its Health Educator, promoting proper hygiene, regular dental visits, and the role of nutrition in oral health. Each year, students of all ages are reached through educational presentations and the distribution of oral health materials, strengthening awareness of preventive dental care across communities.

Delta Dental of Tennessee/Smile 180 Foundation collaborated with **Girl Scouts of Middle Tennessee** on an initiative to promote healthy habits and educate youth about the connection between oral health and overall well-being. Through the partnership, Girl Scouts can complete the Smile Squad patch program, which integrates oral health education into existing programming focused on self-care, healthy living, STEM learning, and career exploration, reinforcing lifelong health habits at an early age.

Delta Dental of Oklahoma Foundation provided a \$1.25 million gift to support the revitalization of **Science Museum Oklahoma’s Mighty Mouth exhibit**, which reopened in 2026 with hands-on activities and the return of its giant mouth, promoting oral health education for children and families and inspiring the next generation of young scientists.

“

I am a survivor of neck cancer. Before I could go through my treatments, I had to have all of my teeth removed. After that happened, my self-esteem plummeted. Thanks to the HNC Living Foundation and Delta Dental of Kansas, I was able to get dentures! Since I've gotten them, I feel so much more confident about myself.”

- HNC Living Foundation, patient

Delta Dental is supporting healthy aging through better oral health.

Access to quality oral health care is an important part of overall health.

Nearly half of older adults did not visit a dentist in the past year,³ and care remains fragmented, with 2 in 3 older adults⁴ having never discussed their oral health with a primary care provider despite its link to chronic conditions such as diabetes, heart disease, and dementia.

Delta Dental is dedicated to expanding access and improving care coordination for older adults and seniors. In 2025, Delta Dental companies and their foundations supported nearly 90 initiatives, reaching more than 73,000 older adults and seniors through mobile clinics and community-based programs tailored to their needs.



\$3.5 million

invested in older adults' and seniors' oral health



\$660,000

invested in community health centers, clinics, and mobile units to support senior oral health care



Expanding access to dental care for older adults and seniors

Delta Dental Community Care Foundation invested more than \$15 million in senior oral health through its **Senior Oral Health Partnership Program**, a flagship initiative supporting locally tailored, data-driven solutions for low-income older adults and seniors. The program provides multi-year funding to community coalitions in Washington, D.C., Santa Cruz, San Diego, and the Mississippi Delta to strengthen care coordination, expand dental services, and address barriers to care, such as transportation. Since its establishment in 2022, more than 13,000 senior patients have received comprehensive, ongoing care and established a dental home.

Wyoming Delta Dental Foundation supported the **Wyoming Smiles Senior Dental Program**, which provides free dental coverage to low-income seniors across the state, enrolling 465 seniors in 2025 and delivering more than \$267,000 in care, including full sets of dentures.

Delta Dental of Minnesota Foundation collaborated with the **Vivie Foundation** to deliver preventive and routine dental care directly within senior living communities, reducing mobility and transportation barriers.

Delivering comprehensive care to medically vulnerable older adults and seniors

Delta Dental Foundation supported 161 **Smiles on Wheels** programs in Michigan, which administer the Serving Smiles to Seniors program, bringing oral health assessments, education, care kits, and referrals directly to older adults in community centers and care settings.

Delta Dental of Oklahoma Foundation supported organizations across the state that provide free dental care and dentures to low-income seniors, individuals with disabilities, veterans, and residents of long-term care facilities. In 2025, nearly 6,000 patients received dental treatment and oral health education.

Delta Dental companies in **Arizona, Kansas, Kentucky, Maine, Missouri, New Hampshire, Oklahoma, and Vermont** supported the HNC Living Foundation in providing patients with critical dental care before and after treatment.

Addressing older adults' and seniors' broader health and social needs

Delta Dental companies in **California, New Mexico, and Rhode Island** invested nearly \$900,000 in Meals on Wheels programs, translating to more than 78,800 meals delivered to older adults and seniors at home. In addition, employees in **California, Iowa, and Wisconsin** contributed 437 volunteer hours to strengthen local delivery and outreach.

“

Delta Dental of Wisconsin's commitment to the Special Olympics Wisconsin Special Smiles® program has allowed us to deliver critical oral health screenings, education, and meaningful follow-up care to individuals who often face significant barriers in accessing dental services. Thanks to Delta Dental's generosity, our athletes are not only receiving essential care but are also gaining the knowledge and tools they need to maintain lifelong oral health.”

- Chad Hershner, President & CEO, Special Olympics Wisconsin

Delta Dental is advancing inclusive oral health care for individuals with disabilities.

At least 10 million people in the United States have an intellectual or developmental disability⁵ that can hinder their access to health care. In many communities, gaps in provider training, wait times, and access to specialized services can slow treatment and create challenges in addressing dental needs promptly.

Delta Dental is investing in inclusive, patient-centered care initiatives that help ensure every individual can achieve better oral health. In 2025, Delta Dental companies and their foundations invested \$2.2 million of a \$3.4 million total investment in dental treatment and preventive services, supported specialized clinics centered on comfort and dignity, and expanded training initiatives that equipped more than 2,000 providers to deliver inclusive care.

Together, these efforts are strengthening the oral health workforce and advancing equitable care for individuals with disabilities nationwide.

Expanding access to specialized care environments

Delta Dental Foundation serves as the primary champion of the **Centers for Inclusive Dentistry program**, which expands access to high-quality, affordable dental care for individuals with disabilities. Through funding for immersive training, specialized equipment, and clinical resources, the program equips teams at nonprofit and public health clinics to deliver inclusive, community-based care.

Delta Dental of Illinois Foundation invested in the **Inclusive Care Clinic at the University of Illinois Chicago College of Dentistry**, contributing \$500,000 to expand access to dental care for patients ages 15 and older with mobility, cognitive, and sensory needs. Designed with adaptive equipment and sensory-friendly features, the clinic reduces barriers to care while prioritizing dignity, comfort, and accessibility for patients who face significant challenges in receiving dental care.

Delta Dental of New Jersey Foundation supported the **University of Connecticut Special Care Dentistry Program**, expanding access to specialized care for individuals with complex health needs through tailored treatment and increased clinical capacity, serving more than 900 patients annually.

As part of a concerted effort to drive better oral health outcomes, many **Delta Dental companies** nationwide offer **Expanded Benefits** programs that enhance services for individuals with disabilities, providing additional cleanings, fluoride treatments, and specialized care at no additional charge.

Delivering inclusive care through community-based initiatives

Delta Dental companies in **Arkansas, California, Colorado, Iowa, Idaho, Kentucky, Maine, Minnesota, New Jersey, New Hampshire, New Mexico, Oklahoma, Rhode Island, South Dakota, Tennessee, Vermont, and Wisconsin** supported **Special Olympics** programs to provide oral care and education for individuals with disabilities. In 2025, Delta Dental demonstrated its commitment by investing more than \$335,000 and contributing over 365 volunteer hours in support of these programs.

Delta Dental of Oregon sponsored the **Northwest Association for Blind Athletes**, an organization dedicated to improving the quality of life and overall health of individuals who are blind or visually impaired through sports and physical activities.

Strengthening provider capacity through targeted training initiatives

Delta Dental Foundation improved access to dental care for individuals with disabilities by supporting provider education and hands-on training programs. In partnership with **Penn Dental Medicine**, Delta Dental supported free online continuing education opportunities, with more than 1,900 providers participating in 2025. Through **NYU Dentistry**, nearly 100 providers completed intensive, in-person training programs focused on delivering inclusive, patient-centered care for individuals with disabilities.

Delta Dental of Virginia Foundation partnered with the **Virginia Department of Health** to support safety-net clinics through adaptive equipment and specialized training that expand access to dental care for people with disabilities. Launched in early 2023, the Centers for Inclusive Dentistry certification program has grown from two participating clinics to four, with a third cohort scheduled to receive training in 2026.

Delta Dental of Washington/Arcora Foundation strengthened providers' capacity to deliver inclusive dental care through high-quality continuing education focused on patients with special needs and disabilities. A featured course equips dental professionals with the skills and best practices needed to provide compassionate, effective care for children with developmental disabilities, including adapting clinical environments and communication approaches to support an inclusive patient experience.



\$3.4 million
invested in care
for individuals with
special needs

67,000+
individuals with
disabilities impacted



This generous donation from Delta Dental of Massachusetts will help the Tufts University School of Dental Medicine Cares for Veterans reach our mission of connecting veterans in need of oral health care to a provider of dental services to veterans at minimal to no cost.”

- Kathryn Dolan, Assistant Professor of Public Health and Community Service, Tufts University School of Dental Medicine

Delta Dental is improving health outcomes for veterans by strengthening access to care.

Of the nearly 9 million veterans receiving care through the U.S. Department of Veterans Affairs, only about 1 in 4 are eligible for dental benefits,⁶ leaving many without access to routine oral care. These gaps can disproportionately affect the health and well-being of veterans who are older, lower-income, or experiencing homelessness.

In 2025, Delta Dental partnered with nonprofits, universities, health centers, and community organizations nationwide to bring oral health care and support services to 36,880 veterans through 68 initiatives. These efforts delivered over \$1.3 million in dental treatment and preventive care, helping veterans get the care they need while supporting their broader health.

Expanding access to dental care for veterans

Delta Dental of Rhode Island partnered with **Thundermist Health Center**, a local Federally Qualified Health Center, to support Operation Stand Down RI's annual free health clinic, which provides essential medical and oral health services to veterans experiencing homelessness. As a result, more than 50 veterans received much-needed dental care. Additionally, Delta Dental foundations in **Arkansas** and **Tennessee** supported their local Operation Stand Down events, helping more veterans access the care they need.

Delta Dental of New Jersey Foundation continued its longstanding support of **Smiles for Our Heroes**, a day of free dental care in partnership with **Zufall Health**. More than 50 veterans and their families received no-cost dental treatment, and many established a dental home with Zufall, a critical element in activating patient-centered care and improving oral and overall health.

Delta Dental of Massachusetts partnered with **Boston's professional basketball forward Sam Hauser** and teammates to support **Tufts University School of Medicine Cares for Veterans** program, helping to connect veterans in need of oral health care with dental services at little to no cost.



Addressing veterans' whole body health and social needs

Delta Dental of Iowa Foundation supported a statewide strategy developed in partnership with the **American Institute on Disparities in Public Health** to advance research and system-level solutions that improve access and care coordination, increase awareness of available resources, identify and reduce financial and geographic barriers, and achieve better oral health outcomes for veterans.

Delta Dental of Arizona Foundation supported **Veggies for Veterans** through Diana Gregory Outreach Services, distributing more than 600 bags of fresh produce to veterans via VA facilities. The program offers veterans nutrient-dense food options to help fight chronic illnesses such as high blood pressure, diabetes, and cholesterol.

Collaborating with community-based organizations to expand support

Northeast Delta Dental and the **Northeast Delta Dental Foundation** invested more than \$680,000 in Federally Qualified Health Centers and community dental centers to support access to oral health care treatment for veterans in Maine, New Hampshire, and Vermont, impacting over 728 veterans.

Delta Dental of Washington/Arcora Foundation invested \$250,000 in organizations across Washington state that serve veterans and provide programs that offer housing, medical, dental care, and other vital services.

Delta Dental of Oklahoma Foundation continued its support of **Remote Area Medical Oklahoma** by hosting a pop-up clinic that delivered free dental, medical, and vision care to underserved populations, including seniors and veterans. In 2025, more than 200 individuals received essential care they would otherwise not have been able to afford.

\$1.9 million
invested in programs that serve veterans

36,000+
veterans impacted



\$38.4 million
invested in capital
investments in clinics and
colleges/universities



\$22.7 million
invested in initiatives
to support the dental
workforce



\$2.2 million
in scholarships



\$3.9 million
for loan repayments

Delta Dental is expanding access through workforce development and education.

More than 24 million Americans live in Dental Health Professional Shortage Areas (DHPSAs), and nearly 1.7 million lack a nearby clinic.⁷ These gaps are expected to widen as more providers retire, with more than 2 in 5 dentists over age 55 in some states.⁸ Workforce shortages limit access to oral health care, especially in rural and underserved communities, contributing to worse health outcomes.

Delta Dental companies and their foundations continue to make workforce development a strategic priority, investing in education, training, and career pathways to strengthen both the clinical and non-clinical workforce.

In 2023, Delta Dental launched the Future Workforce Fund⁹ to inspire school-aged children to explore careers in oral health. Since then, we have invested more than \$2.7 million in workforce organizations and programs, reaching more than 71,000 students, educators, and community members across 40+ states. Our 2025 paper, *The Pathway Effect*,¹⁰ highlights early learnings from this work and reinforces that early exposure, sustained funding, and cross-sector collaboration are critical to building a stronger oral health workforce for tomorrow.

Introducing students to careers in oral health

Delta Dental of Washington/Arcora Foundation operated the **Dental Career Discovery Program**, which provides hands-on learning experiences that introduce students to careers in oral health. Each workshop offers participants a firsthand experience of what it's like to be a dental professional. In 2025, nearly 3,200 students participated, bringing the total number of students reached to more than 6,500 since 2022.

Delta Dental of Idaho advanced dental career exploration and workforce development through investments in scholarships, hands-on learning, and education pathways statewide. Efforts included funding 19 student scholarships, supporting safety-net providers' professional development, and engaging youth through K-12 career exploration materials and education partnerships, while additional investments strengthened dental assisting and dental hygiene training programs to expand Idaho's oral health workforce.

Expanding and strengthening the dental workforce pathway

Delta Dental of Virginia Foundation supported oral health workforce development to address critical provider shortages statewide, where more than 1,000 dental hygienist positions remain unfilled. Investments strengthened dental hygiene training through the **Virginia Community College system**, advanced policy solutions, and supported pipeline programs, including a Dental Health Summer Camp that engaged 40 students in 2025 and more than 130 since inception, all helping expand access to care through Virginia's safety-net system.

Delta Dental of Missouri invested \$500,000 in its 2025 Workforce Development Initiative in Missouri and South Carolina to support programs such as the Central Ozarks Medical Center's Dental Assistant Academy and the Missouri Primary Care Association, helping prepare high schoolers, college students, and working-age adults for career paths in dental health professions.

Delta Dental of Colorado Foundation invested nearly \$1 million across seven workforce initiatives to strengthen Colorado's oral health workforce, with a focus on primary care and underserved communities. These investments expanded training and education pathways statewide and are on track to double the number of dental hygiene graduates in Colorado by 2027—significantly improving access to care in areas with persistent provider shortages.

Delta Dental of Iowa Foundation prioritized dental workforce development as a key strategy to expand access to care, particularly in rural and underserved communities. Investments strengthened education and training pathways through capacity-building grants to community colleges, academic institutions, and clinical partners. The Foundation also continued its partnership with the **Iowa Dental Association** to support provider well-being through **IADAPT**, recognizing mental and emotional health as essential to workforce retention.



Delta Dental is advancing whole-person health through integrated care.



\$5.6 million
invested in programs to support dental-medical integration



361,000+
lives benefited from better coordinated dental and medical care

Oral health is an essential part of overall health, yet dental and medical care often operate separately. This disconnect can limit opportunities for prevention, early detection, and coordinated care.

Nearly 1 in 4 adults have untreated tooth decay,¹¹ a preventable condition that can signal broader health risks. At the same time, 27 million Americans visit a dentist each year but do not see a physician,¹² representing a critical opportunity to engage patients and identify broader health needs.

Delta Dental is bridging this gap by advancing dental-medical integration and more connected, whole-person models of care. By embedding dental professionals in medical settings and expanding preventive services in primary care, these efforts turn routine visits into opportunities for screening, early intervention, and improved health outcomes.

In 2025, Delta Dental companies and their foundations invested millions to advance this work, reaching more than 361,000 people through better coordinated dental and medical care. These efforts are helping turn routine dental visits into opportunities for screening, early intervention, and whole-person care.



Integrating dental care into coordinated, whole-person health settings

Delta Dental of California launched the **Harmony Whole Person Oral Healthcare Clinic**, a state-of-the-art facility designed to advance integrated models of care that connect dental, medical, and behavioral health services. The clinic serves as a pilot for whole-person care, demonstrating how coordinated approaches can improve prevention, strengthen care delivery, and address the connection between oral health and chronic conditions.

Bringing oral health into traditional medical environments to improve outcomes

Delta Dental of Arizona Foundation, in collaboration with **Banner-University Medical Center Phoenix**, continued to support the Hospital Oral Care and Periodontal Disease Education (HOPE) program, which institutes twice-daily brushing teeth protocols for all patients at the 28 hospitals in the Banner Healthcare System across six states, with the goal of reducing hospital-acquired pneumonia and improving medical outcomes for patients.

Delta Dental of New Mexico partnered with the **University of New Mexico Children's Hospital** and the Division of Dental Hygiene to expand early intervention pediatric oral health care for at risk children statewide. Since 2022, the program has integrated dental hygienists into clinical settings where high risk children already receive care, combining clinical services, family education, and community outreach to reduce barriers and address oral health needs before they become serious.




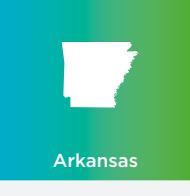
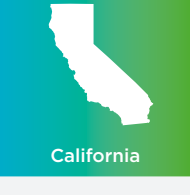
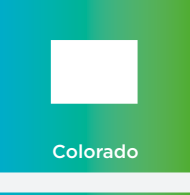


Using coordinated care to identify risks earlier and connect patients to care

Hawaii Dental Service Foundation advanced dental-medical integration as a key strategy to improve coordinated care in underserved communities. In collaboration with the **American Heart Association's** "A Lifetime of Healthy Smiles Starts with Healthy Hearts" program, dental teams were trained to screen for elevated blood pressure, provide education, and connect patients to follow-up care on Oahu and Kauai, with plans to expand statewide. Additional investments supported the integration of fluoride varnish into primary care settings, strengthening preventive care for young children and families.

Embedding oral health into broader health education and training systems

Delta Dental companies in **Arizona, California, Idaho, Illinois, Indiana, Iowa, Kentucky, Maine, Michigan, New Hampshire, Ohio, South Dakota, Vermont, and Washington** continue to support the 100 Million Mouths campaign, a national effort to improve oral health for 100 million people by integrating oral health education into health profession training programs nationwide.







STATE	LEADERSHIP	LIVES IMPACTED	DOLLARS INVESTED
 Alabama	Sarah Chavarria Chief Executive Officer Delta Dental Insurance Company Kenzie Ferguson Vice President, Foundation & Corporate Social Responsibility Delta Dental Community Care Foundation	2,856 Lives impacted	\$150,000 Dollars invested
 Alaska	Robert Gootee Chief Executive Officer Delta Dental of Alaska Karis Stoudamire-Phillips Vice President, DEI & Community Initiatives Delta Dental of Alaska	10,000 Lives impacted	\$52,500 Dollars invested
 Arizona	Michael Jones President & Chief Executive Officer Delta Dental of Arizona Barb Kozuh Executive Director Delta Dental of Arizona Foundation	724,544 Lives impacted	\$2,005,743 Dollars invested
 Arkansas	Kristin Merlo President & Chief Executive Officer Delta Dental of Arkansas Sharon Lanier, PhD Executive Director Delta Dental of Arkansas Foundation	146,894 Lives impacted	\$1,848,302 Dollars invested
 California	Sarah Chavarria Chief Executive Officer & President Delta Dental of California Kenzie Ferguson Vice President, Foundation & Corporate Social Responsibility Delta Dental Community Care Foundation	8,905,569 Lives impacted	\$15,969,498 Dollars invested
 Colorado	Helen Drexler President & Chief Executive Officer Delta Dental of Colorado D.J. Close Executive Director Delta Dental of Colorado Foundation	6,046 Lives impacted	\$4,016,909 Dollars invested
 Connecticut	Paul Di Maio President & Chief Executive Officer Delta Dental of Connecticut Lisa Gallucci, DMD Chair Delta Dental of New Jersey Foundation	7,545 Lives impacted	\$475,314 Dollars invested
 Delaware	Sarah Chavarria Chief Executive Officer & President Delta Dental of Delaware Kenzie Ferguson Vice President, Foundation & Corporate Social Responsibility Delta Dental Community Care Foundation	460 Lives impacted	\$85,000 Dollars invested





STATE	LEADERSHIP	LIVES IMPACTED	DOLLARS INVESTED
 District of Columbia	Sarah Chavarria Chief Executive Officer & President Delta Dental of the District of Columbia Kenzie Ferguson Vice President, Foundation & Corporate Social Responsibility Delta Dental Community Care Foundation	18,944 Lives impacted	\$2,059,575 Dollars invested
 Florida	Sarah Chavarria Chief Executive Officer Delta Dental Insurance Company Kenzie Ferguson Vice President, Foundation & Corporate Social Responsibility Delta Dental Community Care Foundation	15,358 Lives impacted	\$941,415 Dollars invested
 Georgia	Sarah Chavarria Chief Executive Officer Delta Dental Insurance Company Kenzie Ferguson Vice President, Foundation & Corporate Social Responsibility Delta Dental Community Care Foundation	13,847 Lives impacted	\$1,022,515 Dollars invested
 Hawaii	Diane Paloma, PhD President & Chief Executive Officer Hawaii Dental Service Shere Saneishi-Kim Director Hawaii Dental Service Foundation	226,004 Lives impacted	\$4,093,853 Dollars invested
 Idaho	Greg Donaca President & Chief Executive Officer Delta Dental of Idaho Heather Brown, RDH, MPH Senior Director, Oral Health & Community Outreach Delta Dental of Idaho	213,805 Lives impacted	\$2,698,925 Dollars invested
 Illinois	Praveen Thadani President & Chief Executive Officer Delta Dental of Illinois Lora Vitek Vice President, Community Impact & Executive Director Delta Dental of Illinois Foundation	185,138 Lives impacted	\$2,498,467 Dollars invested
 Indiana	Goran Jurkovic, CPA, CGMA President & Chief Executive Officer Delta Dental of Michigan, Ohio, and Indiana Holli Seabury, EdD Executive Director Delta Dental Foundation, an affiliate of Delta Dental of Michigan, Ohio, and Indiana	13,613 Lives impacted	\$456,534 Dollars invested
 Iowa	April Schmaltz President & Chief Executive Officer Delta Dental of Iowa Suzanne Heckenlaible Executive Director Delta Dental of Iowa Foundation	975,237 Lives impacted	\$3,970,335 Dollars invested

STATE	LEADERSHIP	LIVES IMPACTED	DOLLARS INVESTED
 Kansas		317,840 Lives impacted	1,539,000 Dollars invested
 Kentucky	Jude Thompson President & Chief Executive Officer Delta Dental of Kentucky Brad Drew Manager, Philanthropy & Communications Delta Dental of Kentucky	159,779 Lives impacted	\$5,312,164 Dollars invested
 Louisiana	Sarah Chavarria Chief Executive Officer Delta Dental Insurance Company Kenzie Ferguson Vice President, Foundation & Corporate Social Responsibility Delta Dental Community Care Foundation	4,201 Lives impacted	\$400,530 Dollars invested
 Maine	Thomas Raffio President & Chief Executive Officer Northeast Delta Dental Jennifer Beyer Senior Manager, Corporate Giving Northeast Delta Dental	39,388 Lives impacted	\$2,753,133 Dollars invested
 Maryland	Sarah Chavarria Chief Executive Officer Delta Dental of Pennsylvania Kenzie Ferguson Vice President, Foundation & Corporate Social Responsibility Delta Dental Community Care Foundation	3,449 Lives impacted	\$315,632 Dollars invested
 Massachusetts	Erik Montlack President Delta Dental of Massachusetts	665 Lives impacted	\$649,012 Dollars invested
 Michigan	Goran Jurkovic, CPA, CGMA President & Chief Executive Officer Delta Dental of Michigan, Ohio, and Indiana Holli Seabury, EdD Executive Director Delta Dental Foundation, an affiliate of Delta Dental of Michigan, Ohio, and Indiana	111,845 Lives impacted	\$4,830,135 Dollars invested
 Minnesota		189,944 Lives impacted	\$12,187,259 Dollars invested

STATE	LEADERSHIP	LIVES IMPACTED	DOLLARS INVESTED
 Mississippi	Sarah Chavarria Chief Executive Officer Delta Dental Insurance Company Kenzie Ferguson Vice President, Foundation & Corporate Social Responsibility Delta Dental Community Care Foundation	6,195 Lives impacted	\$1,799,690 Dollars invested
 Missouri	Rob Goren President & Chief Executive Officer Delta Dental of Missouri Stacy Harris Executive Director, Community Impact Delta Dental of Missouri	259,991 Lives impacted	\$1,824,772 Dollars invested
 Montana	Sarah Chavarria Chief Executive Officer Delta Dental Insurance Company Kenzie Ferguson Vice President, Foundation & Corporate Social Responsibility Delta Dental Community Care Foundation	1,978 Lives impacted	\$310,105 Dollars invested
 Nebraska		5,400 Lives impacted	\$10,835 Dollars invested
 Nevada	Sarah Chavarria Chief Executive Officer Delta Dental Insurance Company Kenzie Ferguson Vice President, Foundation & Corporate Social Responsibility Delta Dental Community Care Foundation	5,943 Lives impacted	\$190,000 Dollars invested
 New Hampshire	Thomas Raffio President & Chief Executive Officer Northeast Delta Dental Jennifer Beyer Senior Manager, Corporate Giving Northeast Delta Dental	20,660 Lives impacted	\$2,883,289 Dollars invested
 New Jersey	Paul Di Maio President & Chief Executive Officer Delta Dental of New Jersey Lisa Gallucci, DMD Chair Delta Dental of New Jersey Foundation	25,107 Lives impacted	\$900,087 Dollars invested
 New Mexico	Lou Volk III President & Chief Executive Officer Delta Dental of New Mexico	56,452 Lives impacted	\$631,222 Dollars invested

STATE	LEADERSHIP	LIVES IMPACTED	DOLLARS INVESTED
 New York	Sarah Chavarria Chief Executive Officer Delta Dental of New York Kenzie Ferguson Vice President, Foundation & Corporate Social Responsibility Delta Dental Community Care Foundation	70,288 Lives impacted	\$2,241,075 Dollars invested
 North Carolina	Curt Ladig President & Chief Executive Officer Delta Dental of North Carolina	42,434 Lives impacted	\$338,593 Dollars invested
 North Dakota		1,050 Lives impacted	\$15,000 Dollars invested
 Ohio	Goran Jurkovic, CPA, CGMA President & Chief Executive Officer Delta Dental of Michigan, Ohio, and Indiana Holli Seabury, EdD Executive Director Delta Dental Foundation, an affiliate of Delta Dental of Michigan, Ohio, and Indiana	66,716 Lives impacted	\$2,039,619 Dollars invested
 Oklahoma	John Gladden President & Chief Executive Officer Delta Dental of Oklahoma Terrisa Singleton-Smith Director Delta Dental of Oklahoma Foundation	227,770 Lives impacted	\$3,476,808 Dollars invested
 Oregon	Robert Gootee Chief Executive Officer Delta Dental of Oregon Karis Stoudamire-Phillips Vice President, DEI & Community Initiatives Delta Dental of Oregon	49,500 Lives impacted	\$596,500 Dollars invested
 Pennsylvania	Sarah Chavarria Chief Executive Officer & President Delta Dental of Pennsylvania Kenzie Ferguson Vice President, Foundation & Corporate Social Responsibility Delta Dental Community Care Foundation	42,720 Lives impacted	\$1,904,214 Dollars invested
 Puerto Rico	Marianne Ortiz-Rivera President & Chief Executive Officer Delta Dental of Puerto Rico, Inc. Axel J. Noguera Colón Wellness and Oral Health Promotion Representative Delta Dental of Puerto Rico, Inc.	145 Lives impacted	\$38,707 Dollars invested

STATE	LEADERSHIP	LIVES IMPACTED	DOLLARS INVESTED
 Rhode Island	Joseph Perroni President & Chief Executive Officer Delta Dental of Rhode Island Michelle Muscatello Vice President, Communications & External Affairs Delta Dental of Rhode Island	52,865 Lives impacted	\$1,549,280 Dollars invested
 South Carolina	Rob Goren President & Chief Executive Officer Delta Dental of South Carolina Stacy Harris Executive Director, Community Impact Delta Dental of South Carolina	107,160 Lives impacted	\$498,095 Dollars invested
 South Dakota	Jeff Miller Chief Executive Officer Delta Dental of South Dakota Connie Halverson Vice President, Public Benefit Delta Dental of South Dakota	172,597 Lives impacted	\$2,012,539 Dollars invested
 Tennessee	Jeffrey Ballard President & Chief Executive Officer Delta Dental of Tennessee Phil Wenk, DDS President & Executive Director Smile180 Foundation	107,146 Lives impacted	\$3,635,193 Dollars invested
 Texas	Sarah Chavarria Chief Executive Officer Delta Dental Insurance Company Kenzie Ferguson Vice President, Foundation & Corporate Social Responsibility Delta Dental Community Care Foundation	31,133 Lives impacted	\$5,460,517 Dollars invested
 Utah	Sarah Chavarria Chief Executive Officer Delta Dental Insurance Company Kenzie Ferguson Vice President, Foundation & Corporate Social Responsibility Delta Dental Community Care Foundation	3,092 Lives impacted	\$255,000 Dollars invested
 Vermont	Thomas Raffio President & Chief Executive Officer Northeast Delta Dental Jennifer Beyer Senior Manager, Corporate Giving Northeast Delta Dental	45,247 Lives impacted	\$1,175,495 Dollars invested
 Virginia	Frank Lucia President & Chief Executive Officer Delta Dental of Virginia Polly Raible Executive Director Delta Dental of Virginia Foundation	40,436 Lives impacted	\$1,783,989 Dollars invested

STATE	LEADERSHIP	LIVES IMPACTED	DOLLARS INVESTED
 Washington	Mark Mitchke President & Chief Executive Officer Delta Dental of Washington Vanetta Abdellatif President & Chief Executive Officer Arcora Foundation	7,628,147 Lives impacted	\$11,246,631 Dollars invested
 West Virginia	Sarah Chavarria Chief Executive Officer Delta Dental of West Virginia Kenzie Ferguson Vice President, Foundation & Corporate Social Responsibility Delta Dental Community Care Foundation	7,657 Lives impacted	\$380,276 Dollars invested
 Wisconsin	Doug Ballweg President & Chief Executive Officer Delta Dental of Wisconsin Shannon K. Semmerling Director, Philanthropy & Public Benefit, and Executive Director, Delta Dental of Wisconsin Foundation	152,920 Lives impacted	\$4,626,160 Dollars invested
 Wyoming	Kerry Hall President & Chief Executive Officer Delta Dental of Wyoming Patti Guzman President Wyoming Delta Dental Foundation	43,990 Lives impacted	\$392,569 Dollars invested

ENDNOTES

- <https://www.nidcr.nih.gov/news-events/nidcr-news/2024/big-hopes-little-teeth>
- <https://www.cdc.gov/nchs/fastats/dental.htm>
- <https://www1.deltadentalins.com/content/dam/ddins/en/pdf/foundation/fact-sheet-delta-dentals-senior-oral-health-report-2022.pdf>
- <https://www1.deltadentalins.com/content/dam/ddins/en/pdf/foundation/delta-dentals-senior-oral-health-report-2022.pdf>
- <https://jamanetwork.com/journals/jama-health-forum/fullarticle/2821686>
- <https://news.va.gov/145117/va-improve-dental-care-access-eligible-veterans>
- <https://jamanetwork.com/journals/jamanetworkopen/fullarticle/2828397>
- https://www.ada.org/-/media/project/ada-organization/ada/ada-org/files/resources/research/hpi/US_dentist_workforce_2025.pdf
- <https://www.deltadentalinstitute.com/fund>
- https://www.deltadental.com/content/dam/delta-dental-policy/campaign/DD_FutureWorkforce_Fund_White_Paper-F.pdf
- <https://www.cdc.gov/oral-health/data-research/facts-stats/index.html>
- <https://nam.edu/perspectives/integration-of-oral-health-and-primary-care-communication-coordination-and-referral>

Disclaimer

Note: The data in this report are gathered from an annual survey of all Delta Dental companies and their foundations and cover the time period 1/1/2025 to 12/31/2025. Dollar amounts correspond to funds disbursed and include employee matching grants. Lives impacted is defined as individuals in attendance at an activity/event and receiving educational information, or who benefit from the program in the form of direct care or assistance.

About Delta Dental Plans Association

Based in Chicago, Illinois, Delta Dental Plans Association is the not-for-profit national association of the 39 independent Delta Dental companies. Through these companies, Delta Dental is the nation's largest dental benefits provider and offers the country's largest dental network with approximately 151,000 participating dentists. Over the last 16 years, Delta Dental companies and their foundations invested over \$2.4 billion to improve the oral and overall health of our communities.

