



Our mission: your health



Table of Contents

03	Our mission: your health	14	Establishing lifelong oral health habits through school-based programs
04	Our 2024 impact	16	Advancing the future of the oral health workforce
07	Improving oral health and well-being for older adults	18	Demonstrating our collective impact through joint efforts
10	Closing care gaps in rural communities		
12	Supporting veterans' oral health		



Our mission: your health

2024 Community Impact Report

As the nation's largest oral health philanthropist, Delta Dental has remained dedicated to expanding access to oral health care, which is critical to preventing chronic disease and supporting whole-person health.



**15.6
million**
lives impacted



**\$119.7
million**
invested

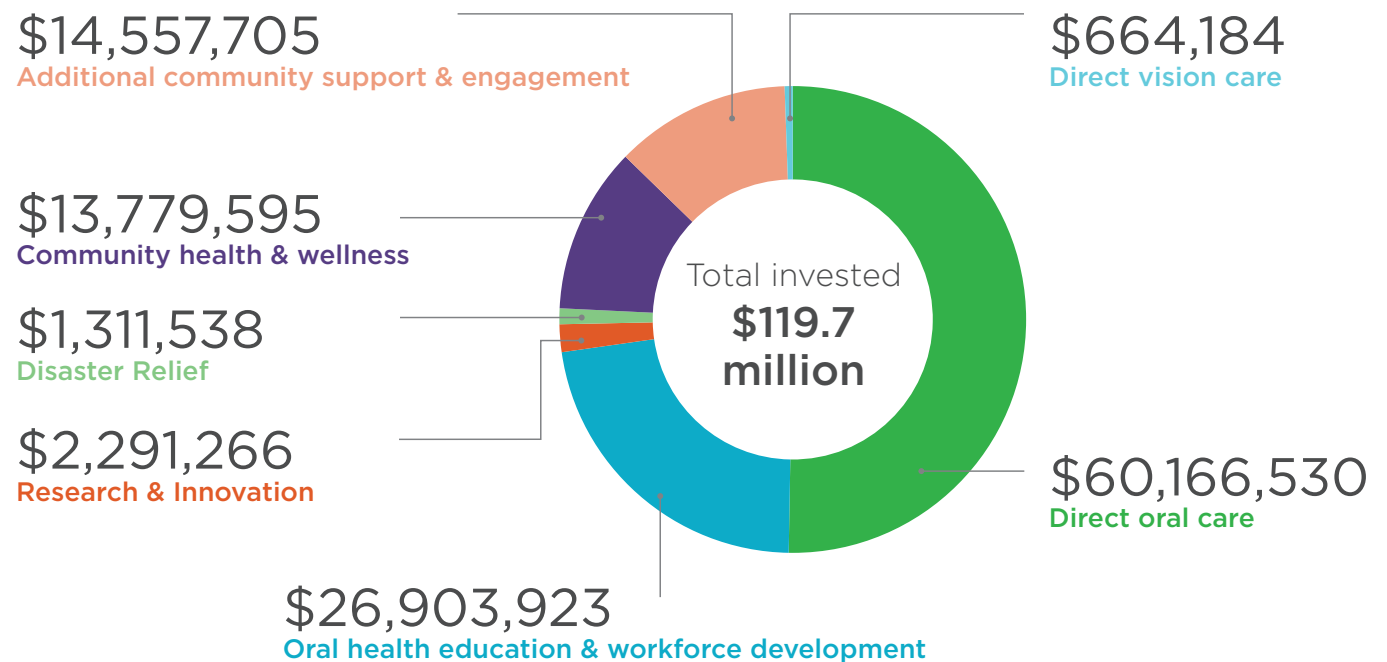


**\$60.2
million**
invested in direct
oral care



Improving the oral health of communities

For decades, Delta Dental companies and their foundations have supported communities in all 50 states, Washington, D.C., and Puerto Rico.



2024 by the numbers



7 million

individuals supported through
oral health education



1.2 million

free or low-cost dental screenings
or exams provided



1.2 million

oral health kits distributed 165,000 students
treated through school-based sealant programs



165,000

students treated through
school-based sealant programs



\$14.4 million

invested in medical and/or dental
clinics, including mobile dental units



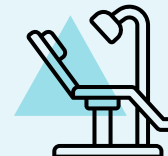
\$1.7 million

in scholarships distributed to
aspiring dental professionals



\$980,000

awarded to support the
future oral health workforce



\$9.5 million

invested in capital improvements
at colleges and universities



40,000

hours dedicated
to volunteer efforts

By investing in programs that expand access to oral health care for veterans, older adults, and rural populations, we're supporting the overall well-being of communities. We know that brushing and flossing regularly and routine dental visits can have a positive impact on many chronic diseases, such as cardiovascular disease and diabetes. We are proud to deliver oral health care to millions of Americans each year through community investments.



“

Dr. Joseph Dill, Chief Dental Officer for Delta Dental Plans Association and Head of Science for the Delta Dental Institute

Oral health is an essential part of overall health at every age, helping prevent and manage chronic diseases.

Delta Dental's 2024 community investments expand mobile dentistry for older adults and veterans, support rural dental clinics, and strengthen oral health education for children. Together, these efforts are creating healthier communities and closing gaps in care.



Delta Dental partners with clinics, community centers, and long-term care facilities to improve oral health and well-being for older adults.

Older adults face the highest risk for poor oral health; [nearly 70% have gum disease](#), and [nearly 1 in 5 live with untreated cavities](#). Yet, 80% of older adults don't visit the dentist as often as [recommended](#). Visiting the dentist matters: Poor oral health is linked to chronic conditions like diabetes, cardiovascular disease, and Alzheimer's.

Delta Dental is dedicated to ensuring that older adults have access to high-quality oral health care. Our companies and foundations work closely with local partners to provide direct oral care and develop programs to support the oral and overall health of older adults.



\$14.1 million

in medical and/or dental clinic investments, including mobile dental units



1.2 million

free or low-cost dental screenings or exams



\$60.2 million

invested in direct oral care

Providing on-site dental care to older adults

Delta Dental of Rhode Island and CareLink Mobile Dentistry provided on-site dental care to older adults and adults with disabilities at long-term care facilities, assisted living, senior centers, community centers, recovery programs, and homeless transition programs.

Improving access to oral care for older adults

Delta Dental Community Care Foundation invested \$15 million in programs focused on improving access to oral care for older adults.

Delta Dental of South Dakota Foundation covered the cost of oral health care for older adults and individuals with disabilities through the Donated Dental Services Program, providing care to over 70 patients in 2024.

Delta Dental of Iowa Foundation supports the I-Smile Silver program, which connects older adults with dental, medical, and community resources.

Training caregivers in older adults' oral healthcare

Hawaii Dental Service Foundation supported the Kupuna Smiles program, which addresses the oral health needs of older adults in long-term care facilities by offering hands-on oral health training for nurses. In 2024, over 400 nurses and caregivers were trained in long-term care facilities statewide.

Delta Dental of Arizona Foundation partnered with Banner Medical Centers to implement oral health protocols for older adults that identify barriers to dental care and promote the integration of medical and dental care.

Delta Dental Institute sponsored research from the University of Iowa College of Dentistry and Dental Clinics, finding caregivers that used the mobile app Dental.Aging. Tips were more confident in providing oral hygiene and care to older adults living with dementia.



After retirement, I lost my dental insurance and couldn't afford care. Now, at 93, getting to a clinic is very difficult, so I'm thrilled the mobile unit is coming to my neighborhood.

“

An older adult receiving care at a mobile dental clinic funded by the Delta Dental Community Care Foundation.



1.2 million

free or low-cost dental
screenings or exams provided



1.2 million

oral health kits
distributed



\$14.4 million

invested in medical and/or
dental clinics, including
mobile dental units

Delta Dental is closing care gaps in rural communities through mobile clinics, school programs, and community partnerships.

Nearly [25 million Americans live in 'dental deserts,'](#) areas with too few dentists to meet demand. These shortages are especially common in rural communities, affecting [95% of rural counties.](#) The result: delayed treatment and worsening oral health [outcomes.](#)

In 2024, Delta Dental delivered more than 1.2 million free or low-cost dental screenings and exams through mobile clinics, school sealant programs, and grants, helping close gaps in care by meeting people where they live.



Expanding rural access to dentists

Delta Dental of North Carolina helped fund the expansion of the High Country Community Health Dental Clinic, a federally qualified health center that improves access to oral health services for individuals in rural North Carolina. **Delta Dental of North Carolina** also funded the ECU School of Dental Medicine's Smiles for Veterans program, which offered free dental treatment to uninsured veterans in rural North Carolina.

Delta Dental Community Care Foundation provided funding to Cabin Creek Health Systems, a small network of community health centers in West Virginia, to offset the cost of dental care for low income and elderly patients.

Providing mobile care for rural communities

Delta Dental of Oregon and Alaska invested in Tooth Taxi, a mobile dental clinic that brings free care to underserved kids in vulnerable communities.

Offering culturally tailored dental access

Supported by the **Delta Dental of Arkansas Foundation**, El Centro Hispano expanded access to dental care for Spanish-speaking communities in rural Arkansas. The organization reached up to 4,500 individuals with culturally tailored resources.

As a small network of community health centers in southern West Virginia Cabin Creek Health Systems works diligently to increase access to affordable oral health care for our rural patient population. Our partnership with the Delta Dental Community Care Foundation (DDCCF) provides funding support to help offset providing services to our low-income and elderly patients below the cost of our supplies and materials. Without the generosity of DDCCF we would not be able to continue to offer these much-needed dental services.



Hillary Homburg, DDS, CTTS
Dental Director,
Cabin Creek Health Systems



\$1.9 million

invested in veterans
to support their oral, mental,
and overall health

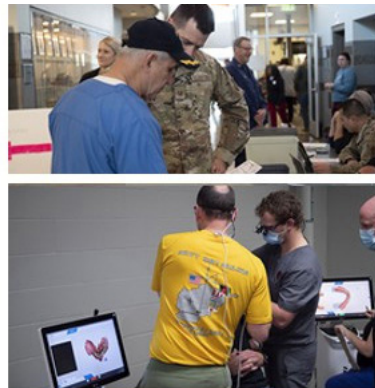


35 specialized programs
funded to improve the
lives of veterans

Delta Dental supports veterans' oral health through free and reduced-cost care delivered in partnership with nonprofits and health centers.

Of the nearly 9 million veterans who are eligible for medical care through the U.S. Department of Veterans Affairs, just [6%](#) receive dental coverage through the VA. The lack of infrastructure and coverage often results in a poorer quality of life and disparate oral and overall health outcomes for veterans.

In 2024, Delta Dental companies supported 35 initiatives that served veterans. Through partnerships with state agencies, community health centers, and nonprofits, we have funded programs that provide free or low-cost dental services to veterans, including those who are low-income, experiencing homelessness, or medically vulnerable.



Serving veterans with care

Delta Dental of New Jersey and Connecticut co-hosted Smiles for Our Heroes, a one-day event of free dental care for 75 veterans. Since its inception, Smiles for Our Heroes has served nearly 800 veterans.

Delta Dental of Nebraska sponsored the Veterans Mission of Mercy, during which volunteers provided no-cost dental care to 396 veterans and spouses, delivering over \$650,000 in care.

Delivering free care to medically fragile veterans

Delta Dental companies in Arizona, Colorado, Kentucky, Maine, New Hampshire, New Jersey, Oklahoma, Vermont, Virginia, Washington, and Wisconsin contributed to Dental Lifeline Network, helping nearly 700 veterans access oral care valued at over \$2.3 million.

Delta Dental of Minnesota Foundation funded the Donated Dental Services program to provide no-cost, comprehensive dentistry in the private offices of dentists in Minnesota to veterans.

Partnering to serve veterans

Delta Dental Foundation (an affiliate of Delta Dental of Michigan, Indiana, and Ohio) partnered with the University of Michigan Victors for Veterans program, where students and faculty create comprehensive treatment plans for disabled or uninsured veterans and provide dental care free of charge.

Delta Dental of Tennessee supported Operation Stand Down, which provides housing, financial assistance, and mental and physical health support for veterans in crisis.

I've waited so long to find this type of care," said Miuccio, who received a dental cleaning, x-rays, and two tooth extractions. "I'm very grateful to have been connected to Delta Dental of New Jersey & Connecticut and Zufall and to be here today."



Edward Miuccio, a 36-year-old Marine Corps veteran who served in Afghanistan



\$8 million

invested in oral health education programs



200 programs

put into action to improve health outcomes for children



165,000

students treated through school-based sealant programs

We're teaching kids lifelong oral health habits through school-based programs with hands-on learning and preventive care.

Preventive dental care and good habits at home are essential to good overall health, especially for children. Due to dental caries and other oral health challenges, children, on average, miss [more than 51 million hours of school per year](#). Addressing oral health through education is not merely a dental concern; it is critical in ensuring a child's development and future success.

Delta Dental invested \$8 million in oral health education programs in 2024, impacting 7 million lives. Our focus: closing a critical gap in oral health education, a key driver of poor health outcomes in children. We have also invested \$3.5 million in school sealant programs, providing preventive care to more than 165,000 children.

Thank you a million times over for providing such lovely care for our students here at Shadow Butte Elementary. With almost 50% of our families living below the poverty level, you can imagine that dental care is oftentimes not the first priority for our families. Thank you for helping to fill this gap. I would also like to give a huge shout-out to the professional that you sent our way. They were a pleasure to work with and were extremely kind to our students. We appreciate them and the opportunity that you provided for our students.



Jodi Farnworth

Principal at Shadow Butte Elementary School.
Delta Dental of Idaho Grins on the Go.



Teaching age-appropriate oral healthcare

The Land of Smiles program, offered by **Delta Dental of Connecticut, Idaho, Illinois, Missouri, New Jersey, and South Carolina**, is a fun and age-appropriate initiative designed to teach children in kindergarten through third grade about the importance of good oral health. Through both in-person and virtual performances, the program has reached over 2.2 million students across all three states, highlighting the value of a healthy smile and proper dental care.

Delta Dental of Oklahoma Foundation's Delta Dental Cavity Prevention Clinic is a vital preventive treatment program offered free to 2nd and 6th grade students at Oklahoma schools. Dental professionals, utilizing portable equipment, deliver dental assessments and sealants in the convenience and safety of the child's school. Students are also referred to local dentists and encouraged to establish a dental home if they don't have one.

Delta Dental of Massachusetts funded community and school-based screenings and direct care.

Delta Dental of Puerto Rico organized school-based talks to educate students about the importance of oral health and partnered with organizations to distribute oral health kits.



Expanding care for kids and new mothers

The Wyoming Delta Dental Foundation partnered with the Wyoming Dental Association's local dental districts to organize Give Kids a Smile day in Cheyenne & Rock Springs, which provided free dental care to over 100 uninsured children. The Foundation also partnered with the Wyoming Dental Association to support the Healthy Little Smiles program that provides new moms with oral health kits that help them learn how to take care of their baby's teeth and gums.

Delta Dental of Kansas provides Smile Kits containing a toothbrush, toothpaste, and floss to Kansas-based programs and projects that include an oral health education or outreach component.

Bringing the value of oral health prevention to schools

Delta Dental of Idaho's Grins on the Go is a free cavity prevention clinic for low-income elementary and middle schools statewide. In 2024, the program reached 135 schools and 24,000 children.

Delta Dental of Virginia Foundation, in partnership with Virginia Health Catalyst, the Virginia Department of Health, and the Department of Education, funded a learning collaborative to strengthen existing or build new school-based oral health programs.



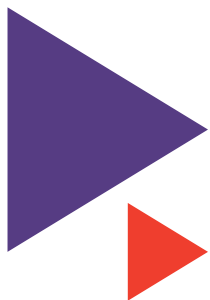
In 2024, Delta Dental companies and their foundations invested more than \$18 million to help support the next generation of the oral health workforce.

Building a strong oral health workforce is essential to expanding access to care and improving health outcomes.

Delta Dental is proud to have awarded \$980,000 in 2024 to six outstanding organizations to support the future of the oral health workforce. The awardees — American Dental Education Association, Diversity in Dentistry Mentorships, Inc., NAF, National Dental Association, Planet Smilez, Inc., and the Society of American Indian Dentists — are engaging and inspiring school-aged children to explore purpose-driven careers in oral health. These programs pave the way for a new generation of oral health professionals by providing students with mentorship, educational resources, and immersive experiences.

Delta Dental of Colorado celebrated the opening of the newly renovated Delta Dental Oral Health Career Center at **Pikes Peak State College**. The investment helped create a state-of-the-art facility that features two clinics with a total of 20 chairs, a high-fidelity simulation lab, and advanced dental technology, including intra-oral and 3D imaging, as well as CAD/CAM crown design. Additionally, this investment will help the school to accredit a dental hygiene program.

Northeast Delta Dental committed \$2 million to help establish an Oral Health Education Center in Vermont by 2027. The **University of Detroit Mercy School of Dentistry (UDM)**, in collaboration with the Vermont State Dental Society, will bring UDM students to Vermont to complete their final years of training, addressing the state's dental provider shortage.



Delta Dental of Kentucky announced a multi-year partnership with the **University of Pikeville's Tanner College of Dental Medicine**, aimed at expanding opportunities for students to pursue dental careers in Eastern Kentucky. As part of the collaboration, Delta Dental is providing \$2.35 million in funding to support college furnishings, equipment purchases, and student scholarships.

Delta Dental of Wisconsin Foundation committed \$2 million to support the Technical College Dental Workforce Program. This funding aims to expand access to dental care, strengthen the dental workforce, and improve oral health for underserved and vulnerable communities.

Delta Dental of New Mexico partnered with **Doña Ana Community College** dental hygiene students & faculty members to provide free oral health services at clinics.

Delta Dental of Washington/Arcora Foundation supports the Dental Career Discovery Program, a hands-on program giving young people, especially those from historically underrepresented groups, the chance to experience the dental field. In 2024, the program reached more than 1,200 youth across Washington.



\$1.7 million
in scholarships distributed



\$16.8 million
in capital investments



\$4 million
distributed in loan repayments

Delta Dental works with trusted organizations across the country to deliver care and provide support where it is needed most.

We collaborate with national and community organizations to improve whole-person health, support underserved populations, and fund disaster relief and lifesaving blood drives, efforts that extend our impact far beyond the dental chair.

2024 Impact by the Numbers



\$4.3 million

American Heart Association



\$1 million

American Red Cross



\$430,000

Boys & Girls Club



\$1 million

Mission of Mercy



\$300,000

PBS Kids*



\$300,000

Special Olympics



\$240,000

TeamSmile



\$1.4 million

United Way

*PBS KIDS and the PBS KIDS Logo are trademarks owned by Public Broadcasting Service. Used with permission. Support provided via donations to local PBS member stations.

American Heart Association

Delta Dental supported the **American Heart Association's Healthy Smiles, Healthy Hearts™** program, a national initiative that will expand care settings that deliver equitable, high-quality, and integrated care. With a total commitment of \$4 million in 2024, led by **Delta Dental of California**, this initiative will engage oral health clinicians to create and implement a new standard of care for heart health screening at the dentist's office. Additionally, the initiative will also educate health care professionals and patients on the link between heart health and oral health, emphasizing the importance of a patient's integrated care team in improving total health and well-being.



American Heart Association.
Healthy Smiles, Healthy Hearts™

Delta Dental of New Mexico worked with the **American Heart Association** to support the "Life is Why" program, encouraging New Mexicans to exercise and eat heart-healthy food. Additionally, they participated in prominent events across the state to promote heart-healthy behaviors.

Delta Dental of Kentucky collaborated with the **American Heart Association** to assist patients with hypertension control by providing the community with increased access to blood pressure monitoring through the installation of a tabletop machine in clinic waiting rooms.

Disaster Relief & Rapid Response

In 2024, Delta Dental companies and their foundations partnered with the **American Red Cross** and other local organizations by donating over \$1.3 million to disaster relief efforts across the U.S., including urgent support and relief efforts for Hurricanes Helene and Milton, in addition to critical healthcare supplies. These investments help local communities stabilize, rebuild, and access essential resources when they need them most.








In collaboration with the **American Red Cross**, Delta Dental sponsored blood drives that collected 188 units of blood, enough to save over 560 lives.










Our collaboration with the American Heart Association marks a pivotal step towards strengthening access to quality, integrated care and emphasizes the role of dental visits as part of a holistic health check which can offer early detection of cardiovascular disease and other conditions.

















Daniel W. Croley, DMD, Chief Dental Officer,
Delta Dental of California








STATE	LEADERSHIP	LIVES IMPACTED	DOLLARS INVESTED
Alabama 	Sarah Chavarria Chief Executive Officer Delta Dental Insurance Company Kenzie Ferguson Vice President, Foundation & Corporate Social Responsibility Delta Dental Community Care Foundation	734 Lives impacted	\$142,500 Dollars invested
Alaska 	Robert Gootee Chief Executive Officer Delta Dental of Alaska Karis Stoudamire-Phillips Vice President, DEI & Community Initiatives Delta Dental of Alaska	NA	\$17,500 Dollars invested
Arizona 	Michael Jones President & Chief Executive Officer Delta Dental of Arizona Barb Kozuh Executive Director Delta Dental of Arizona Foundation	400,909 Lives impacted	\$1,800,059 Dollars invested
Arkansas 	Kristin Merlo President & Chief Executive Officer Delta Dental of Arkansas Sharon Lanier, Ph.D. Executive Director Delta Dental of Arkansas Foundation	167,567 Lives impacted	\$2,383,934 Dollars invested
California 	Sarah Chavarria Chief Executive Officer & President Delta Dental of California Kenzie Ferguson Vice President, Foundation & Corporate Social Responsibility Delta Dental Community Care Foundation	284,829 Lives impacted	\$17,317,041 Dollars invested
Colorado 	Helen Drexler President & Chief Executive Officer Delta Dental of Colorado D.J. Close Executive Director Delta Dental of Colorado Foundation	53,738 Lives impacted	\$5,844,073 Dollars invested
Connecticut 	Paul Di Maio President & Chief Executive Officer Delta Dental of Connecticut Lisa Gallucci, DMD Chair Delta Dental of New Jersey Foundation	5,241 Lives impacted	\$756,459 Dollars invested








STATE	LEADERSHIP	LIVES IMPACTED	DOLLARS INVESTED
Delaware 	Sarah Chavarria Chief Executive Officer & President Delta Dental of California Kenzie Ferguson Vice President, Foundation & Corporate Social Responsibility Delta Dental Community Care Foundation	316 Lives impacted	\$67,500 Dollars invested
District of Columbia 	Sarah Chavarria Chief Executive Officer & President Delta Dental of California Kenzie Ferguson Vice President, Foundation & Corporate Social Responsibility Delta Dental Community Care Foundation	19,177 Lives impacted	\$2,139,393 Dollars invested
Florida 	Sarah Chavarria Chief Executive Officer & President Delta Dental of California Kenzie Ferguson Vice President, Foundation & Corporate Social Responsibility Delta Dental Community Care Foundation	18,434 Lives impacted	\$1,179,090 Dollars invested
Georgia 	Sarah Chavarria Chief Executive Officer & President Delta Dental of California Kenzie Ferguson Vice President, Foundation & Corporate Social Responsibility Delta Dental Community Care Foundation	9,342 Lives impacted	\$1,096,198 Dollars invested
Hawaii 	Diane Paloma, PhD President & Chief Executive Officer Hawaii Dental Service Shere Saneishi-Kim Director Hawaii Dental Service Foundation	189,830 Lives impacted	\$3,169,591 Dollars invested
Idaho 	Greg Donaca President & Chief Executive Officer Delta Dental of Idaho Heather Brown, RDH, MPH Senior Director, Oral Health & Community Outreach Delta Dental of Idaho	170,071 Lives impacted	\$5,105,560 Dollars invested
Illinois 	John Maples President & Chief Executive Officer Delta Dental of Illinois Lora Vitek Vice President, Community Impact & Executive Director Delta Dental of Illinois Foundation	448,859 Lives impacted	\$2,594,186 Dollars invested

STATE	LEADERSHIP	LIVES IMPACTED	DOLLARS INVESTED
Indiana 	Goran Jurkovic, CPA, CGMA President & Chief Executive Officer Delta Dental of Michigan, Indiana, & Ohio Holli Seabury, Executive Director Delta Dental Foundation, an affiliate of Delta Dental of Michigan, Indiana, Ohio, & North Carolina	4,120 Lives impacted	\$281,784 Dollars invested
Iowa 	April Schmaltz President & Chief Executive Officer Delta Dental of Iowa Suzanne Heckenlaible Executive Director Delta Dental of Iowa Foundation	802,793 Lives impacted	\$3,908,461 Dollars invested
Kansas 		252,553 Lives impacted	\$1,586,375 Dollars invested
Kentucky 	Jude Thompson President & Chief Executive Officer Delta Dental of Kentucky Brad Drew Manager, Philanthropy & Communications Delta Dental of Kentucky	149,054 Lives impacted	\$2,344,219 Dollars invested
Louisiana 	Sarah Chavarria Chief Executive Officer & President Delta Dental of California Kenzie Ferguson Vice President, Foundation & Corporate Social Responsibility Delta Dental Community Care Foundation	14,793 Lives impacted	\$246,407 Dollars invested
Maine 	Thomas Raffio President & Chief Executive Officer Northeast Delta Dental Jennifer Beyer Senior Manager, Corporate Giving Northeast Delta Dental	391,920 Lives impacted	\$1,421,903 Dollars invested
Maryland 	Sarah Chavarria Chief Executive Officer & President Delta Dental of California Kenzie Ferguson Vice President, Foundation & Corporate Social Responsibility Delta Dental Community Care Foundation	3,841 Lives impacted	\$546,459 Dollars invested

STATE	LEADERSHIP	LIVES IMPACTED	DOLLARS INVESTED
Massachusetts 	Erik Montlack President Delta Dental of Massachusetts Francis Orlando Vice President, Public Affairs Delta Dental of Massachusetts	975 Lives impacted	\$311,000 Dollars invested
Michigan 	Goran Jurkovic, CPA, CGMA President & Chief Executive Officer Delta Dental of Michigan, Indiana, & Ohio Holli Seabury, Executive Director Delta Dental Foundation, an affiliate of Delta Dental of Michigan, Indiana, Ohio, & North Carolina	311,506 Lives impacted	\$3,740,998 Dollars invested
Minnesota 	Rod Young Chief Executive Officer Delta Dental of Minnesota Stephanie Albert President Delta Dental of Minnesota Foundation & Community Giving	140,017 Lives impacted	\$5,958,083 Dollars invested
Mississippi 	Sarah Chavarria Chief Executive Officer & President Delta Dental of California Kenzie Ferguson Vice President, Foundation & Corporate Social Responsibility Delta Dental Community Care Foundation	4,879 Lives impacted	\$190,000 Dollars invested
Missouri 	Rob Goren President & Chief Executive Officer Delta Dental of Missouri Stacy Harris Supervisor, Community Outreach Delta Dental of Missouri	173,382 Lives impacted	\$1,154,427 Dollars invested
Montana 	Sarah Chavarria Chief Executive Officer & President Delta Dental of California Kenzie Ferguson Vice President, Foundation & Corporate Social Responsibility Delta Dental Community Care Foundation	1,711 Lives impacted	\$233,231 Dollars invested
Nebraska 	Rod Young Chief Executive Officer Delta Dental of Nebraska Tamera Robinson President Delta Dental of Nebraska	NA	\$15,000 Dollars invested

STATE	LEADERSHIP	LIVES IMPACTED	DOLLARS INVESTED
Nevada 	Sarah Chavarria Chief Executive Officer & President Delta Dental of California Kenzie Ferguson Vice President, Foundation & Corporate Social Responsibility Delta Dental Community Care Foundation	77,383 Lives impacted	\$366,135 Dollars invested
New Hampshire 	Thomas Raffio President & Chief Executive Officer Northeast Delta Dental Jennifer Beyer Senior Manager, Corporate Giving Northeast Delta Dental	17,275 Lives impacted	\$6,055,215 Dollars invested
New Jersey 	Paul Di Maio President & Chief Executive Officer Delta Dental of New Jersey Lisa Gallucci, DMD Chair Delta Dental of New Jersey Foundation	18,136 Lives impacted	\$1,762,495 Dollars invested
New Mexico 	Lou Volk III President & Chief Executive Officer Delta Dental of New Mexico Jeremy Aslaksen Manager, Marketing Communications & Community Engagement Delta Dental of New Mexico	34,523 Lives impacted	\$580,987 Dollars invested
New York 	Sarah Chavarria Chief Executive Officer & President Delta Dental of California Kenzie Ferguson Vice President, Foundation & Corporate Social Responsibility Delta Dental Community Care Foundation	65,585 Lives impacted	\$1,808,088 Dollars invested
North Carolina 	Curt Ladig President & Chief Executive Officer Delta Dental of North Carolina Elaine Loyack Vice President, Community Engagement & Government Relations Delta Dental of North Carolina	73,462 Lives impacted	\$490,551 Dollars invested
North Dakota 	Rod Young Chief Executive Officer Delta Dental of Minnesota Stephanie Albert President Delta Dental of Minnesota Foundation & Community Giving	1,778 Lives impacted	\$35,000 Dollars invested

STATE	LEADERSHIP	LIVES IMPACTED	DOLLARS INVESTED
Ohio 	Goran Jurkovic, CPA, CGMA President & Chief Executive Officer Delta Dental of Michigan, Indiana, & Ohio Holli Seabury, Executive Director Delta Dental Foundation, an affiliate of Delta Dental of Michigan, Indiana, Ohio, & North Carolina	537,367 Lives impacted	\$1,340,719 Dollars invested
Oklahoma 	John Gladden Chairman, President, & Chief Executive Officer Delta Dental of Oklahoma Terrisa Singleton Director Delta Dental of Oklahoma Foundation	197,201 Lives impacted	\$3,532,485 Dollars invested
Oregon 	Robert Gootee Chief Executive Officer Delta Dental of Oregon Karis Stoudamire-Phillips Vice President, DEI & Community Initiatives Delta Dental of Oregon	18,000 Lives impacted	\$186,200 Dollars invested
Pennsylvania 	Sarah Chavarria Chief Executive Officer & President Delta Dental of California Kenzie Ferguson Vice President, Foundation & Corporate Social Responsibility Delta Dental Community Care Foundation	72,908 Lives impacted	\$1,759,519 Dollars invested
Puerto Rico 	Marianne Ortiz-Rivera President & Chief Executive Officer Delta Dental of Puerto Rico Paula Gonzalez-Watts Health Educator & Wellness Program Delta Dental of Puerto Rico	603 Lives impacted	\$41,432 Dollars invested
Rhode Island 	Joseph Perroni President & Chief Executive Officer Delta Dental of Rhode Island Michelle Muscatello Vice President, Communications & External Affairs Delta Dental of Rhode Island	175,228 Lives impacted	\$1,866,134 Dollars invested
South Carolina 	Rob Goren President & Chief Executive Officer Delta Dental of South Carolina Stacy Harris Supervisor, Community Outreach Delta Dental of South Carolina	88,709 Lives impacted	\$566,699 Dollars invested

STATE	LEADERSHIP	LIVES IMPACTED	DOLLARS INVESTED
South Dakota 	Jeff Miller Chief Executive Officer Delta Dental of South Dakota Connie Halverson Vice President, Public Benefit Delta Dental of South Dakota	183,264 Lives impacted	\$1,891,236 Dollars invested
Tennessee 	Jeffrey Ballard President & Chief Executive Officer Delta Dental of Tennessee Phil Wenk, DDS President & Executive Director Smile180 Foundation	11,994 Lives impacted	\$4,069,466 Dollars invested
Texas 	Sarah Chavarria Chief Executive Officer & President Delta Dental of California Kenzie Ferguson Vice President, Foundation & Corporate Social Responsibility Delta Dental Community Care Foundation	18,338 Lives impacted	\$5,851,285 Dollars invested
Utah 	Sarah Chavarria Chief Executive Officer & President Delta Dental of California Kenzie Ferguson Vice President, Foundation & Corporate Social Responsibility Delta Dental Community Care Foundation	1,253 Lives impacted	\$193,000 Dollars invested
Vermont 	Thomas Raffio President & Chief Executive Officer Northeast Delta Dental Jennifer Beyer Senior Manager, Corporate Giving Northeast Delta Dental	9,812 Lives impacted	\$694,826 Dollars invested
Virginia 	Frank Lucia President & Chief Executive Officer Delta Dental of Virginia Polly Raible Executive Director Delta Dental of Virginia Foundation	37,998 Lives impacted	\$1,418,430 Dollars invested
Washington 	Mark Mitchke President & Chief Executive Officer Delta Dental of Washington Vanetta Abdellatif President & Chief Executive Officer Arcora Foundation	6,180,773 Lives impacted	\$6,103,460 Dollars invested

STATE	LEADERSHIP	LIVES IMPACTED	DOLLARS INVESTED
West Virginia 	Sarah Chavarria Chief Executive Officer & President Delta Dental of California Kenzie Ferguson Vice President, Foundation & Corporate Social Responsibility Delta Dental Community Care Foundation	9,248 Lives impacted	\$350,000 Dollars invested
Wisconsin 	Doug Ballweg President & Chief Executive Officer Delta Dental of Wisconsin Shannon K. Semmerling Director, Philanthropy & Public Benefit, and Executive Director, Delta Dental of Wisconsin Foundation	148,460 Lives impacted	\$5,411,838 Dollars invested
Wyoming 	Kerry Hall President & Chief Executive Officer Delta Dental of Wyoming Patti Guzman President Wyoming Delta Dental Foundation	33,046 Lives impacted	\$436,018 Dollars invested

At Delta Dental, we know that oral health is an essential part of overall health and can be critical in managing and preventing chronic diseases. That’s why, in 2024, we invested nearly \$120 million in improving access to oral health, teaching lifelong oral health habits in schools, and training the next generation of the oral health workforce.

These efforts are made possible through strong community-level partnerships. Whether it’s delivering mobile dental care to rural communities, supporting veterans with free and low-cost services, or helping older adults receive care in the settings where they live, Delta Dental companies, their foundations, and partners are committed to reaching people where they are.



James W. Hutchison, President & CEO,
Delta Dental Plans Association



DISCLAIMER

Note: The data in this report is gathered from an annual survey conducted by Delta Dental Plans Association of all Delta Dental companies and their foundations, and covers the time period 1/1/2024 to 12/31/2024. Dollar amounts correspond to funds disbursed within that time period. Employee matching grants are included in the giving total. Lives impacted is defined as individuals in attendance at an activity/event and receiving educational information or who benefit from the program in the form of direct care or assistance.

ABOUT THE DELTA DENTAL INSTITUTE

The Delta Dental Institute advances oral health for all Americans in partnership with Delta Dental companies and dedicated organizations across the country. With expertise rooted in Delta Dental's rich history of oral health leadership, we support oral health research, community outreach, and advocacy, striving to ensure that everyone understands the importance of oral health to overall health and has access to the care they need. Visit deltadentalinstitute.com for more information.

ABOUT DELTA DENTAL PLANS ASSOCIATION

Based in Chicago, Illinois, Delta Dental Plans Association is the not-for-profit national association of the 39 independent Delta Dental companies. Through these companies, Delta Dental is the nation's largest dental benefits provider and offers the country's largest dental network with approximately 152,000 participating dentists. Over the last 15 years, Delta Dental companies and their foundations invested over \$2.3 billion to improve the oral and overall health of our communities.